DRAFT AGENDA – OPEN SESSION
2022-2023 BOARD OF GOVERNORS MEETING
Fairmont Scottsdale Princess Hotel, Scottsdale, AZ
Princess Ballroom F&G
Tuesday, June 21, 2022 - 1:00 pm to 2:00 pm (MST)

1. Opening of the Meeting (Start Time 1:00 pm)
   1.1. Call to Order
       Karen Ohland
   1.2. President’s Remarks (10 minutes)
       Karen Ohland
   1.3. Executive Director/CEO’s Remarks (10 minutes)
       Tom Costabile
   1.4. Consent Items for Action
       Identification of items to be removed from Consent Agenda
       Consent Items for Action are items the Board is asked to take action on as a group.
       Governors are encouraged to contact ASME Headquarters with their questions prior to
       the meeting as it is not expected that consent items be removed from the agenda.

       1.4.1 Adoption of By-Law Changes to B5.2 and B5.3, second reading

2. Open Session Agenda Items
   2.1. Governor-Nominees and ECLIPSE Intern Introductions (25 minutes)
       DISCUSSION
   2.2. BOG Planning Meeting Update (10 minutes)
       INFORMATION
       Karen Ohland and Michael Johnson

3. New Business

4. Open Session Information Items
   4.1. Dates of Future Meetings

<table>
<thead>
<tr>
<th>DATE</th>
<th>DAY</th>
<th>TIME</th>
<th>LOCATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>July 11, 2022</td>
<td>Monday</td>
<td>12:00 pm – 5:00 pm</td>
<td>Houston, TX</td>
</tr>
<tr>
<td>July 12, 2022</td>
<td>Tuesday</td>
<td>8:30 am – 5:00 pm</td>
<td>Houston, TX</td>
</tr>
<tr>
<td>July 13, 2022</td>
<td>Wednesday</td>
<td>8:30 am – 12:00 pm</td>
<td>Houston, TX</td>
</tr>
<tr>
<td>October 30, 2022</td>
<td>Sunday</td>
<td>8:30 am – 3:00 pm</td>
<td>Columbus, OH</td>
</tr>
</tbody>
</table>
5. Adjournment

List of Appendices

1.4.1 Adoption of By-Law Changes to B5.2 and B5.3, second reading
2.2 BOG Planning Meeting Update
ASME Board of Governors
Agenda Item
Cover Memo

Date Submitted: May 25, 2022
BOG Meeting Date: June 21, 2022

To: Board of Governors
From: Committee on Organization and Rules
Presented by: Emily Boyd
Agenda Title: Proposed By-Law Changes

Agenda Item Executive Summary:

The proposed changes to B5.2 assign the Scholarship Committee and History and Heritage Committee to the Executive Committee.

The proposed changes to B5.3 note that the Chairs of the Industry Advisory Board and Diversity, Equity and Inclusion Strategy Committee are no longer on the PAO Council.

Proposed motion for BOG Action:

To adopt changes to By-Laws B5.2 and B5.3.

Attachments: Document attached.
B5.2 SECTORS AND COMMITTEES REPORTING TO THE BOARD OF GOVERNORS

B5.2.1 The sectors reporting to the Board of Governors shall be the Member Development and Engagement Sector, the Standards and Certification Sector, the Technical and Engineering Communities Sector, the Public Affairs and Outreach Sector and the Student and Early Career Development Sector.

Each sector shall be led by a council. The council of each sector shall consist of such voting members as specified in the sector By-Laws. Individuals, as may be required or designated pursuant to any statute, regulation, or court order or consent decree may also be voting or non-voting members of a sector council. A member of the senior staff of the sector, if any, may be a voting member of the sector council. The sector council may designate both volunteer and staff non-voting members.

The duties and responsibilities of the sectors shall be as designated from time to time by the Board of Governors. Each sector shall maintain its own operation guide as prescribed by Society Policy. Each sector shall be chaired by a senior vice president who shall serve a term of three years. Additional service as the same senior vice president may occur after an interruption of one or more years or following a partial term. Senior vice presidents shall attend meetings of the Board of Governors without vote.

B5.2.2 The following Standing Committees shall report to the Board of Governors and shall be appointed by the Board as determined in the By-Laws: Executive Committee, Committee on Organization and Rules, Committee on Finance, Audit Committee, Committee on Executive Director/CEO Evaluation and Staff Compensation, Committee on Honors, Committee of Past Presidents, Philanthropy Committee, Diversity, Equity and Inclusion Strategy Committee, Industry Advisory Board, and Volunteer Orientation and Leadership Training Academy. Each Standing Committee shall maintain its own operation guide as prescribed by Society Policy. If a Standing Committee includes individuals who are not Governors, it is not a committee of the Board and may not bind the Board.

B5.2.3.1 The Executive Committee shall act on behalf of the Board of Governors between Board of Governors meetings, its authority limited to those matters specifically provided for in these By-Laws and specifically delegated to it, consistent with applicable law, by the Board of Governors from time to time. All such actions shall be ratified by the Board of Governors at its next scheduled meeting. The Executive Committee shall have responsibility to accept grants, gifts or bequests in accordance with By-Law B4.4.4. The Executive Committee shall meet from time to time as deemed necessary by the Committee. The Executive Committee shall have responsibility for overseeing ASME’s scholarship program and history and heritage program.

B5.2.3.2 The President will serve as Chair of the Executive Committee. One Elected Governor from each class, who is selected by closed written ballot by the Board of Governors at the Board’s first meeting of the fiscal year, shall constitute the remaining voting members of the Executive Committee. If a round of closed written balloting shall fail to produce a majority vote of those present and constituting a quorum in support of a Governor, the lowest vote-getter shall be removed from the ballot for one or more subsequent rounds of closed written balloting until a single candidate shall receive a majority vote of those present and constituting a quorum. If a round of closed written balloting shall produce a tie, the tie shall be broken by a drawing of straws by the tied candidates, and the candidate who draws the shorter or shortest straw shall be removed from the ballot for
one or more subsequent rounds of closed written balloting until a single candidate shall receive a majority vote of those present and constituting a quorum. The Executive Director/CEO is a non-voting member of the Executive Committee.

B5.2.4.1 The Committee on Organization and Rules, under the direction of the Board of Governors, shall have responsibility for ensuring that the Society is organized and supplied with qualified leadership to serve the current and anticipated future needs of the membership, and shall reexamine regularly the Constitution, By-Laws and Policies of the Society.

B5.2.4.2 The Committee on Organization and Rules shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.5.1 The Committee on Finance, under the direction of the Board of Governors, shall have responsibility for supervising the financial affairs of the Society and supporting the Board and its committees by conducting an annual review of the Society's budgets.

B5.2.5.2 The Committee on Finance shall consist of four members-at-large (serving staggered terms on the Committee), the Treasurer, the Chief Financial Officer and the Assistant Treasurer, if any. At least one but not more than two at-large members shall have previously served on the Board of Governors. At the first meeting of the fiscal year, the Committee shall select its Chair from among its members-at-large. The Treasurer shall be an ex officio member of the Committee with vote and shall serve as Vice Chair. The Chief Financial Officer and the Assistant Treasurer, if any, shall be ex officio members of the Committee without vote. The Committee shall nominate candidates for the member-at-large positions for appointment by the Board of Governors. The term of the members-at-large shall be three years. A member-at-large can serve no more than two consecutive terms (or a total of six years) without a break of at least two years. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.6.1 The Committee on Executive Director/CEO Evaluation and Staff Compensation, under the direction of the Board of Governors, shall have responsibility for making recommendations to the Board regarding the Executive Director/CEO's performance planning and evaluation and for making recommendations to the Board regarding the Executive Director/CEO's compensation, including salary and bonus recommendations. The Committee shall also have the responsibility to advise the Board of Governors on activities of the Society's staff regarding: staff compensation, including bonus programs; and staff and retiree benefit programs. The Committee will also be responsible for staff related Society Policies P-7.1, (Recognition of Staff Members - 5 Years or More of Service) and P-7.2, (Staff Employment Guidelines).

In addition, the Committee has oversight responsibilities for the Retirement Plan Committee.

B5.2.6.2 The Committee on Executive Director/CEO Evaluation and Staff Compensation shall consist of the President, and three current Elected Governors (serving staggered terms on the Board). The President shall nominate an incoming first year Elected Governor for appointment by the Board. The President shall serve as an ex officio member of the Committee with vote. The Chair shall be the senior Governor and the Vice Chair shall be the second-most senior Governor. The Elected Governors shall serve a three year term unless their term on the Board of Governors expires earlier than three years.
B5.2.6.3 The Retirement Plan Committee, under the direction of the Committee on Executive Director/CEO Evaluation and Staff Compensation, shall have responsibility, as specified in the ASME Thrift Plan, the ASME Defined Contribution (DC) Plan, the ASME 457(b) Plan, and the ASME 401(k) Plan documents, including to act as Plan Administrator and Named Fiduciary for such plans and assume such responsibilities as developing investment policy statements, selecting and monitoring investment choices, benchmarking Plan administration expenses and investment plan administrators performance and selecting, appointing and retaining plan investment, governance and plan administration compliance advisors, as well as having the power to make ministerial and technically required plan amendments.

The Retirement Plan Committee shall consist of four members: two members of the Executive Management Team, one member of the Human Resources Department and one Volunteer member selected by the EDESC. The three staff members will be nominated by the Executive Director/CEO and appointed at the discretion of the EDESC.

The ASME Staff members of the Committee may be members with vote for as long as they hold the positions described in this By-Law B5.2.6.3.

B5.2.7.1 The Committee on Honors, under the direction of the Board of Governors, shall have responsibility for recommending properly selected candidates for honors, medals, Honorary Members, and awards, and as required shall recommend recipients of joint awards, all subject to approval by the Board of Governors. However, the Board may delegate to the Committee on Honors the power to approve candidates for any honor, medal or award other than Honorary Member or ASME Medalist.

B5.2.7.2 The Committee on Honors shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The Chair of the General Awards Committee shall be an ex officio member with vote. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.7.3 The General Awards Committee, under the direction of the Committee on Honors, shall seek candidates for all honors and awards except Honorary Members, the ASME Medal, and group-level awards, and shall screen nominations and make recommendations to the Committee on Honors.

The General Awards Committee shall consist of a Chair, a Vice Chair and a membership as determined by the Committee on Honors.

B5.2.7.4 Other Society award committees, including special award committees, shall in accordance with the policies and procedures administered by the Committee on Honors, seek nominees for honors in their several areas of interest, shall screen nominations, and make recommendations to the Committee on Honors.

B5.2.8.1 The Committee of Past Presidents, under the direction of the Board of Governors, shall have responsibility for electing Fellows, overseeing the ethical practice of engineering, and providing guidance on matters where its experience may be useful, upon request by the President, Board of Governors, and other units of the Society.

B5.2.8.2 The Committee of Past Presidents shall select its own Chair and Vice Chair. Its membership shall consist of all living Past Presidents, unless the Board of Governors, Executive Committee or Ethics Committee makes a finding that results in the censure, expulsion, suspension or other disciplinary action of a Past President involving the following conduct:
(a) violation or attempted violation of the Society Policies with respect to Ethics, Code of Conduct or Discrimination and Discriminatory Harassment, knowingly assisting or inducing another to violate or attempt to violate the Society Policies with respect to Ethics, Code of Conduct, or Discrimination and Discriminatory Harassment, or doing so through the acts of another;

(b) illegal conduct that adversely reflects on the Past President’s honesty, trustworthiness or fitness to serve ASME in a position of trust;

(c) conduct involving breach of fiduciary duty, dishonesty, fraud, deceit or misrepresentation; or

(d) other conduct that is or reasonably could be harmful to the reputation and administration of the Society.

Disciplinary action for conduct described in B5.2.8.2 (a) through (d) shall render a Past President ineligible for membership on the Committee of Past Presidents and shall result in the expulsion from the Committee of any current member of the Committee of Past Presidents.

B5.2.9.1 The Audit Committee, under the direction of the Board of Governors, shall have responsibility for overseeing the accounting and financial reporting process of the Society and the audit of its financial statements and report its activities to the Board. The Committee will be responsible for overseeing the adoption and implementation of, and compliance with, the Society Policies on whistleblowers and conflicts of interest. The Committee will annually consider the performance and independence of the independent auditor and recommend retaining or renewing the retention of the independent auditor to the Board. The Committee will liaise with the independent auditor prior to the commencement of the audit and upon completion of the audit, review and discuss the audit results and any related management letter with the auditor, including:

(a) any material risks and weaknesses in internal controls identified by the auditor;

(b) any restrictions on the scope of the auditor’s activities or access to requested information;

(c) any significant disagreements between the auditor and management; and

(d) the adequacy of the Corporation’s accounting and financial reporting processes.

B5.2.9.2 The Audit Committee shall consist of three current Elected Governors- (serving staggered terms on the Board) who serve as voting members. The Committee membership is determined by the Board of Governors and consists solely of “independent” members of the Board as defined under Section 102(a) (21) of the New York Not-for-Profit Corporation Law. The Chair shall be the senior Governor and the Vice Chair shall be the second-most senior Governor.

The Treasurer shall be an ex officio member of the Committee without vote. The Chief Financial Officer and the Assistant Treasurer shall be ex officio members of the Committee without vote. The President shall nominate an incoming first-year Elected Governor for appointment by the Board. The Governors shall serve a three year term unless their term on the Board of Governors expires earlier than three years.

B5.2.10.1 The Philanthropy Committee, under the direction of the Board of Governors, shall have responsibility for advising the Board of Governors and assisting the Society in connection with fundraising activities and philanthropic programs carried out using the Society’s name or other resources.

B5.2.10.2 The Philanthropy Committee shall select its own Chair and Vice Chair. The ASME
Executive Director/CEO, the ASME Managing Director of Philanthropy and the ASME Managing Director of Programs shall be ex officio members of the Committee without vote. Other members shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.11.1 The Diversity, Equity and Inclusion Strategy Committee, under the direction of the Board of Governors, shall have responsibility for providing insight and advice into promoting diversity, equity and inclusion within ASME and mechanical engineering.

B5.2.11.2 The Diversity, Equity and Inclusion Strategy Committee shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.12.1 The Industry Advisory Board, under the direction of the Board of Governors, shall have responsibility for providing a voice for industry within ASME through the communication of the needs of engineers that are engaged in industry.

B5.2.12.2 The Industry Advisory Board shall select its own Chair and Vice Chair. Its membership shall be determined annually by the Board of Governors. The President may select a Governor to serve as Liaison to the Board during their Presidential term.

B5.2.13.1 The Volunteer Orientation and Leadership Training Academy, under the direction of the Board of Governors, shall have responsibility for developing ASME’s volunteer leadership. VOLT’s programmatic offerings extend to volunteers serving throughout the Society at all levels.

B5.2.13.2 The Volunteer Orientation and Leadership Training Academy shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Academy during their Presidential term.
B5.3 PUBLIC AFFAIRS AND OUTREACH SECTOR

B5.3.1.1 The Public Affairs and Outreach Sector, under the direction of the Board of Governors, is responsible for the coordinated outreach to industry, government, education, and the public. It is responsible for initiatives that address diversity and humanitarian programs. The Public Affairs and Outreach Sector will maintain a current Sector Operation Guide that will contain operational details of the Public Affairs and Outreach Sector that are not in these By-Laws.

B5.3.1.2 The Public Affairs and Outreach Sector shall be led by a Council that consists of the following voting membership: a Senior Vice President as Chair; three members-at-large; and the Chairs for the following Board and Committees: Committee on Engineering Education, Committee on Government Relations, Engineering for Global Development Committee, Industry Advisory Board, Diversity, Equity and Inclusion Strategy Committee, and Pre-College Education Committee. The Managing Director, Global Public Affairs, is a non-voting member.

B5.3.1.3 The incoming Senior Vice President, Public Affairs and Outreach shall be nominated by the Public Affairs and Outreach Council from among its past or present volunteer members for appointment by the Board of Governors for a term of three years. In the event that a past or present volunteer member is not available from the Public Affairs and Outreach Council, then the Council shall defer to the Board of Governors for the selection. Chairs who have been elected to a term that extends more than one year into a new term of the Senior Vice President of Public Affairs and Outreach are not eligible to become the Senior Vice President.

B5.3.1.4 The members-at-large shall be appointed by the Board of Governors, as recommended by the Public Affairs and Outreach Council. The term of the members-at-large shall be one year and they may be re-appointed for up to three terms.

B5.3.2.1 The following Board and Committees will report directly to the Public Affairs and Outreach Council: the Committee on Engineering Education, the Committee on Government Relations, the Engineering for Global Development Committee, and the Pre-College Education Committee.

B5.3.2.2 The Committee on Engineering Education, under the direction of the Public Affairs and Outreach Council, is responsible for the activities of the Society that relate to engineering education. The Committee shall consist of a Chair, Engineering Education and a membership as determined by the Public Affairs and Outreach Council.

B5.3.2.3 The Committee on Government Relations, under the direction of the Public Affairs and Outreach Council, is responsible for the development of programs for interaction between the Society and government at all levels. The Committee shall consist of a Chair, Government Relations and a membership as determined by the Public Affairs and Outreach Council. The Government Relations Committee shall recommend policies and procedures, and supervise activities that involve Society interaction with government entities.

B5.3.2.4 The Engineering for Global Development Committee, under the direction of the
Public Affairs and Outreach Council, shall be responsible for the collaboration among the engineering and global development stakeholders to create avenues and opportunities within ASME and mechanical engineering around the world to meet the challenges faced by under-served communities. The Committee shall consist of a Chair, appointed by the Senior Vice President, Public Affairs and Outreach, and a membership, as determined by the Public Affairs and Outreach Council.

The Pre-College Education Committee, under the direction of the Public Affairs and Outreach Council, shall be responsible for educational activities aimed at enhancing pre-college science, technology, engineering, and mathematics education. The Committee shall consist of a Chair, appointed by the Senior Vice President, Public Affairs and Outreach, and a membership, as determined by the Public Affairs and Outreach Council.
<table>
<thead>
<tr>
<th><strong>Date Submitted:</strong></th>
<th>May 23, 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BOG Meeting Date:</strong></td>
<td>June 21, 2022</td>
</tr>
<tr>
<td><strong>To:</strong></td>
<td>Board of Governors</td>
</tr>
<tr>
<td><strong>From:</strong></td>
<td>Michael Johnson, Chief Strategy Officer</td>
</tr>
<tr>
<td><strong>Presented by:</strong></td>
<td>Michael Johnson, Karen Ohland</td>
</tr>
<tr>
<td><strong>Agenda Title:</strong></td>
<td>BOG Planning Meeting Update</td>
</tr>
</tbody>
</table>

**Agenda Item Executive Summary:**

A quick overview will be provided regarding the content of the BOG Planning Meeting scheduled for July 2022.

**Proposed motion for BOG Action:** None

**Attachment(s):** PowerPoint slides
2022 Board of Governors Planning Meeting

Michael Johnson
June 21, 2022
Board of Governors Planning Meeting

Setting the Foundation for the Future

July 11-13, 2022
Houston, TX

Embassy Suites by Hilton Houston Energy Corridor

- Digitalization of Standards
- Diversity, Equity & Inclusion
- Revenue Diversification
- Engineers Lifelong Journey
- Climate Change
## Meeting Schedule

**Day 1**
Monday, July 11, 2022

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00</td>
<td>Luncheon/Networking</td>
</tr>
<tr>
<td>2:00</td>
<td>Presentation</td>
</tr>
<tr>
<td>3:00</td>
<td>Open Discussion</td>
</tr>
<tr>
<td>4:00</td>
<td>4:00 - 4:15 Break</td>
</tr>
<tr>
<td>4:15</td>
<td>Information &amp; Discussion</td>
</tr>
<tr>
<td>5:30</td>
<td>Wrap Up</td>
</tr>
<tr>
<td>6:30</td>
<td>6:30 - 8:00 Dinner</td>
</tr>
</tbody>
</table>

**Day 2**
Tuesday, July 12, 2022

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00</td>
<td>Breakfast</td>
</tr>
<tr>
<td>9:00</td>
<td>Presentation</td>
</tr>
<tr>
<td>10:30 - 10:45</td>
<td>Break</td>
</tr>
<tr>
<td>10:45</td>
<td>Breakout Discussion</td>
</tr>
<tr>
<td>12:45 - 1:45</td>
<td>Lunch</td>
</tr>
<tr>
<td>1:45</td>
<td>Presentation</td>
</tr>
<tr>
<td>3:00 - 8:00</td>
<td>Activity &amp; Dinner</td>
</tr>
</tbody>
</table>

**Day 3**
Wednesday, July 13, 2022

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00</td>
<td>Welcome Lunch</td>
</tr>
<tr>
<td>9:00</td>
<td>Presentation</td>
</tr>
<tr>
<td>10:30 - 10:45</td>
<td>Break</td>
</tr>
<tr>
<td>10:45</td>
<td>Open Discussion</td>
</tr>
<tr>
<td>12:15</td>
<td>Adjourn</td>
</tr>
</tbody>
</table>

---

The American Society of Mechanical Engineers (ASME)
Name
City, State/Region
Country

ASME Life
Brief summary – Can include Sections, Committees, Division involved in . . . Can list chronologically and include dates (optional)

Career Life
Employer – Job Position(s)
University Attended, College Degree(s)
Link to LinkedIn

Personal Life
Any information you would like to include – spouse/children (if applicable), pets, fun facts
Hobbies: share whatever your interests
Sample

Marianne Chan
Toronto, Ontario
Canada

ASME Life
- 25+ years as a volunteer with ASME
- Student
- Past chairperson of the Ontario Section
- Migrated to Region V officer positions
- Worked in the Student and Early Career space
- Worked extensively with Knowledge and Communities (K&C)
- Worked in the Diversity, Equity and Inclusion space

Career Life
Director, Data Enablement
Canadian Imperial Bank of Commerce (CIBC)
Bachelor of Applied Sciences (Mechanical Engineering), University of Toronto
https://www.linkedin.com/in/marianne-chan-p-eng-267952/

Personal Life
Live in an area north of Toronto, Ontario Canada
Single mom with 2 kids aged 17 and 19.
Love to travel especially when it is Disney related