

Nominating Committee Operating Guide

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1. Definitions/Responsibilities

Abstentions A Voting Member may choose to abstain from any vote by

marking 'abstain' on their ballot. However, the threshold for Consensus shall remain the same as the Voting Member is

still considered to have participated in the vote.

Advisors ASME By-Law B4.2.2.4 provides the Nominating

Committee with three past-President Advisors, (i) to acquaint the Nominating Committee with the Society's short- and long-range plans; and (ii) to "make available their experience in, and their knowledge of, the requirements for

Society offices."

Alternate Member Alternates attend all business meetings and training

sessions and participate in Nominating Committee business and committee votes, including interviewing Candidates and deliberating in the Selection Meeting. However, alternates shall not vote on Candidates unless promoted to fill a Voting

Member vacancy.

Board Liaison The Board Liaison supports the Nominating Committee by

providing information from the ASME Board of Governors

related to Nominating Committee business.

Candidates ASME Corporate Members applying for consideration for

Society Office

Candidate Application The Candidate Application provides information on the

Candidate's background, ASME activities and answers to one or more questions about the Candidate's qualifications and understanding of ASME. The Application deadline can

be found by going to http://go.asme.org/nominate/.

Chair The Nominating Committee Chair directs all activities and

presides over all meetings of the Committee. The Committee (as a whole) elects a new chair from the pool of

incoming 2nd year voting members.

Consensus Consensus is reached when a Candidate receives votes

from at least two-thirds of the Voting Members voting on that

position-vacancy.

Consultants Consultants serve a one-year term and provide the

Committee with operational support (e.g., taking notes, counting ballots, managing timers) and procedural guidance. Traditionally the previous year's Chair or Vice Chair (formerly Secretary) of the Nominating Committee will

take on the role of Consultant. However, if necessary, any

former Chair or Vice Chair (formerly Secretary) may be invited to serve as a Consultant. See paragraph 2.4.3

Corporate Membership

Per Article C3.1.1 of the ASME Constitution, the corporate membership consists of Honorary Members, Fellows, and Members and are eligible to run for office. Affiliate and Student Members are non-corporate members and are not eligible to run for Office, nor can they propose or endorse Candidates for Society Office.

Executive Committee

Comprised of the current ASME President, Incoming President, Immediate Past President, ASME Executive Director/CEO and a member of the Board. The Executive Committee replaces the former Presidents & Executive Director Team (PEDT)

Interviews

At a minimum, the Nominating Committee shall interview Candidates at least once, to gain insight into their leadership qualities, qualifications, and knowledge of ASME.

Letters of Support

The Candidate Application requires three letters of support identifying why each Supporter considers the Candidate to have the wide experience and good standing required to be an ASME Officer.

Nominating Committee

The Nominating Committee has the responsibility of nominating ASME Corporate Members of wide experience, high standing, and active participation in the Society for Members-At-Large on the ASME Board of Governors [ASME By-Law B4.2.1].

Majority

All Committee votes shall require a simple majority (more than half), Except for candidate selection which requires a two-thirds (2/3) of the voting members present.

Quorum

Quorum is required to hold a Nominating Committee Business Meeting (including the Selection Meeting) and to vote.

Quorum for NC Business Meetings will require a simple majority of at least eight (8) NC members in order to conduct business. This is based on a total of fifteen (15) members; ten (10) Voting Members plus five (5) Alternate Members.

When voting for candidates, at least two-thirds of the <u>Voting</u> Members is required; based on a membership of ten (10) Voting Members, at least seven (7) Voting Members shall be present to have a quorum.

Selection Meeting Held at the Annual Meeting each June, the Selection

Meeting is the sole in-person Business Meeting of the Nominating Committee. The Selection Meeting may be held

virtually if conditions so warrant.

Society Officer Election Ballot In accordance with ASME Constitution Article C4.1.7, the

Corporate Membership of the Society votes to elect the

nominees selected by the Nominating Committee.

Special Nominating Committee A Special Nominating Committee may be organized by one-

percent of the Society's membership for the purpose of proposing alternate nominee(s) for Society Office [ASME

By-Law B4.2.8].

Support Staff The Nominating Committee Support Staff is responsible for

the Committee's business operations and serves with the highest level of trust and confidentiality. The Support Staff

is a nonvoting member of the Committee.

Vice Chair The Vice Chair supports the Chair and is responsible for all

business aspects of the Nominating Committee. It is preferred that a $1^{\rm st}$ year voting member would take on this

position. This position was formerly known as Secretary.

Each Voting Member shall have one vote; proxy votes are not permitted. Alternates shall not cast votes on Candidates unless promoted into a Voting Member's position per

Section 2.4.4.

Voting Members are full participating members of the

Nominating Committee, including casting votes for

Candidates.

Voting (eligibility)

2. The Nominating Committee

2.1. Purpose

The Nominating Committee has the responsibility of nominating ASME Corporate Members of wide experience, high standing, and active participation in the Society for Members-At-Large on the ASME Board of Governors [ASME By-Law B4.2.1]. The Nominating Committee's composition, procedures, and activities serve this singular purpose.

The Nominating Committee has free rein in selecting Nominees for Governor, subject only to the requirements of the ASME Constitution and By-Laws and Society Policies. Nominees may be selected from Applications submitted by Members of the Society, or from the Nominating Committee's own deliberations.

2.2. ASME Core Values

In performing its mission, ASME adheres to Core Values. The ASME Core Values are intended to guide leadership and membership towards conscious behavior and are important to upholding and maintaining the integrity of the profession as described in this Policy.

The following ASME Core Values are imperative for the Nominating Committee to adhere to:

- Embrace integrity and ethical conduct (ASME Policies P-15.7 and P-15.14)
- Embrace diversity and respect the dignity and culture of all people (ASME Policies P-15.9 and P-15.11)

2.3. A high-trust assignment

Service on the Nominating Committee is an assignment of high trust requiring all Committee members—Voting Members, Alternates, Advisors, Consultants, Board Liaison and the Nominating Committee Support Staff—to maintain strict confidentiality.

All information provided to and work performed by the Nominating Committee is privileged and confidential. No materials pertinent to the Committee's work shall be disseminated beyond the Committee's members at any time throughout the year or in the future. This confidentiality applies to the content of all Committee meetings and trainings; Candidate Applications, including the authors of Letters of Support; subcommittee work; Committee deliberations; and the Committee's Slate of Nominees. At the conclusion of the Selection Meeting, all Committee Members shall dispose of all Candidate Applications and related Committee materials.

Additionally, it is considered a conflict of interest for members of the Nominating Committee to participate in a Special Nominating Committee [ASME By-Law B4.2.8] for the purpose of proposing alternate nominee(s) for Society Office.

Current or former Committee members found to have broken confidentiality, or to have participated in a Special Nominating Committee, may be removed from service and/or reported to the Executive Committee.

2.4. Committee membership

The Nominating Committee is a representative body drawing its membership from the Sectors.

To ensure the selection of the best Nominees, it is critical that Nominating Committee members be experienced volunteers that understand well the challenges and opportunities facing their respective constituencies, ideally with experience hiring at the manager and executive level.

Each sector will develop its own procedures for generating recommendations for alternates of the Nominating Committee. The five Senior Vice Presidents will jointly review all of their recommendations for alternates of the Nominating Committee and select five to be nominated for election to the Nominating Committee pursuant to By-Law B4.2.2.3.

Each Sector shall submit the names of their recommended incoming Nominating Committee members, for the following year to the Nominating Committee Support Staff by February 15 for election at the Society's second Business Meeting [ASME By-Law B4.2.2.3].

The 2022 Nominating Committee shall elect the Chair from the 2nd year voting members who participated on the 2021 Nominating Committee. The Vice-Chair position shall be elected from the 2022 Nominating Committee's 1st year voting members. Each year, the Advisors and Consultants are invited to join the Nominating Committee by the outgoing Nominating Committee.

2.4.1. Voting Members and Alternates

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The Nominating Committee shall consist of ten voting members and five alternates selected by the Senior Vice Presidents. Nominations for open positions for voting members and alternates shall be made as provided in By-Law B4.2.2.3 and shall be voted upon at the Business Meetings as provided in By-Law B4.2.2.1.

Voting Members are full participating members of the Nominating Committee, including casting votes for Candidates. Alternates attend all meetings and trainings and participate in Nominating Committee business and committee votes, including interviewing Candidates and deliberating in the Selection Meeting, but they shall not cast votes on Candidates unless promoted to fill a Voting Member vacancy.

Term & reappointment

Voting Members serve a two-year term and Alternates serve a one-year term, coinciding with ASME's Fiscal Year (July through June) [ASME By-Law B4.2.2.1]. Note, all Alternates shall commit to participate on the Nominating Committee for a three (3) year cycle. The second year Voting Members will rotate off the Nominating Committee each year. The first year Voting Members will then become second year Voting Members and the Alternates will become the first year Voting Members, ensuring continuity while making room for new voices.

If a voting member is unable to serve, the Senior Vice Presidents shall meet to promote an alternate into the Voting member's position. The promoted Alternate replacing the Voting member at the Nominating Committee Selection Meeting during the first year of the Voting member's term shall serve the following year to complete the two-year term. If the Voting member was in their second year, the alternate would only serve for the one year and their term would end at the close of the Nominating Committee's Selection Meeting.

A Voting Member who completes their term may be re-appointed to the Nominating Committee as an Alternate after one year passes since the completion of their most recent

term [ASME By-Law B4.2.3.2]. They will be required to commit to a new three (3) year cycle starting as an Alternate.

Qualifications

Voting Members and Alternates shall be Corporate Members of ASME, not currently serving in any elective office of the Society [ASME By-Law B4.2.2.2]. Voting Members and Alternates are expected to travel to the Selection Meeting at the Annual Meeting venue, and are eligible to receive travel reimbursement, if travel funds are available and provided in the Nominating Committee's budget. Voting Members and Alternates are also expected to participate fully in Committee Meetings and Training Sessions throughout the year.

To assist the Sectors with recruiting appropriate volunteers to serve, Appendix 6.1 contains additional information on the desired qualifications and responsibilities of Nominating Committee Voting Members and Alternates.

Commitment

Satisfactory performance requires attendance at the Selection Meeting—held at the Annual Meeting in June—as well as attendance of at least 75% of scheduled business meetings and training sessions throughout the year.

2.4.2. Advisors

ASME By-Law B4.2.2.4 provides the Nominating Committee with three past-President Advisors, (i) to acquaint the Nominating Committee with the Society's short- and long-range plans; and (ii) to "make available their experience in, and their knowledge of, the requirements for Society offices."

The outgoing Nominating Committee shall invite three Advisors for the following year's (incoming) Committee. Advisors serve a one-year term and may be re-invited in subsequent years without a break

Advisors shall strive to attend all Nominating Committee Meetings and Training Sessions and participate fully in all discussions; however, By-Law B4.2.2.4 specifies that Advisors "shall remain impartial and not communicate to the Nominating Committee their opinions regarding any Proposed Nominee."

At the discretion of the Nominating Committee Chair, Advisors may be present during the casting of votes.

2.4.3. Consultants

The outgoing Nominating Committee may invite up to two (2) non-voting Consultants to support the following year's Committee. Consultants serve a one-year term and provide the Committee with operational support (e.g., taking notes, counting ballots, managing timers) and procedural guidance. Traditionally the previous year's Chair or Vice Chair of the Nominating Committee will

take on the role of Consultant. However, if necessary, any former Chair or Vice Chair may be invited to serve as a Consultant.

2.4.4. Vacancies

If a Voting Member or Alternate becomes unable to serve prior to the first Business Meeting of the Fiscal Year (i.e., IMECE/Congress), then the Senior Vice Presidents may recommend a new Voting Member for the ASME President to present to the Membership at that Business Meeting [ASME By-Law B4.2.2.1]. In the event that a Voting Member becomes unable to serve after the first Business Meeting of the Fiscal Year, then an Alternate, selected by the Senior Vice Presidents, from the pool of Alternates shall be promoted to fill the vacancy and the Alternate position shall remain vacant for the rest of the year's Nominating Committee.

If a first year Voting Member is unable to serve for their first year, the Senior Vice Presidents, have the discretion either (i) to ask an Alternate to serve the remainder of the Voting Member's term (1st and 2nd year), or (ii) to allow the original first year Voting Member to serve out the second year of their term. If a second year Voting Member is replaced with an alternate, then the Alternate serves out the remainder of the second year Voting Member's term.

If a Voting Member is not present at the call-to-order of the Selection Meeting and the Voting Member fails to present evidence that they will be able to arrive before a substantial portion of the Meeting's business has transpired, then the Chair may ask an Alternate to replace that Voting Member. Alternates must have participated in at least 75% of the Committee's Meetings and Training Sessions to be eligible to replace a Voting Member, if needed. If no Alternate is available and/or eligible to become a Voting Member, then the position will remain vacant and the record will show the missing Voting Member as absent for the Selection Meeting.

Once the Chair makes the call-to-order at the Selection Meeting, no further substitutions of Voting Members or promotions of Alternates may take place. If a Voting Member cannot complete their service at the Selection Meeting, the meeting shall continue with a reduced number of Voting Members.

If at any time an Alternate has already been promoted to fill a vacancy, is not eligible or is unable to accept the promotion to Voting Member, then the Senior Vice Presidents may select another alternate from the pool of Alternates to promote to Voting Member [ASME By-Law B4.2.3.1].

3. Committee Operations

3.1. Operating Guide

3.1.1. Purpose

This Operating Guide aims (i) to assist the Nominating Committee in performing its function of selecting the best Nominees for Society Office, and (ii) to guide Candidates through the process of applying for Society Office.

3.1.2. Revisions

The Nominating Committee may amend, revise, or replace this Operating Guide subject to the provisions of the ASME Constitution and By-Laws and Society Policies. This Operating Guide may be amended by a two-thirds vote of present Voting and Alternate Members during any Committee Business Meeting where a quorum is present. Any revision shall be tentatively

operative as soon as approved by the Committee, but any actions taken are subject to reconsideration if ASME General Counsel deems the revision to be inconsistent with ASME Constitution, By-Laws, or Society Policies.

Each year, no later than December 1, the Nominating Committee shall submit any changes to this Operating Guide to the Committee on Organization and Rules for its review and recommendation [ASME By-Law B4.2.7].

3.2 Committee Leadership

3.2.1. Chair

The Nominating Committee Chair directs all activities and presides over all meetings of the Committee.

Duties

- In consultation with the Vice Chair and Nominating Committee Support Staff, makes subcommittee appointments, forms ad hoc subcommittees as needed, and serves as an ex officio member of all Nominating Committee subcommittees.
- In consultation with the Vice Chair and Nominating Committee Support Staff, reviews and revises the Candidate Application and interview procedures.
- Holds periodic meetings throughout the year with Nominating Committee Support Staff.
- Collaborates and approves all meeting/training agendas and slide decks.
- Liaises with other areas of ASME and volunteers, including but not limited to Sector Senior Vice Presidents, the Committee of Past Presidents, and ASME General Counsel.
- In consultation with the Vice Chair and Nominating Committee Support Staff, reviews and proposes revisions to this Nominating Committee Operating Guide.
- If available, attends the President's Dinner at the Annual Meeting to announce the Nominating Committee selection of Nominees.
- In collaboration with the Vice Chair, submits a position paper to the incoming Nominating Committee leadership on observations and opportunities for improving Nominating Committee operations.
- After completing term, may serve as a non-voting consultant with a reduced time commitment. Consultants are expected to attend all Committee meetings.

Time commitment

- Biweekly teleconferences with Nominating Committee Vice Chair and Support Staff: 1 hour sessions
- Nominating Committee business and training meetings: 8 12 hours per year, including meeting preparation time
- Subcommittee Work: 3 4 hours per month, including preparation and meeting time
- Nominating Committee Selection Meeting: Day prior to the start of the Selection Meeting through the President's Dinner or the announcement of the Nominating Committee's selections.

3.2.2. Vice Chair

The Vice Chair supports the Chair and is responsible for all business aspects of the Nominating Committee. The Nominating Committee elects a new Vice Chair annually from the pool of voting members.

If the Chair is unable to complete her/his term, the Vice Chair becomes Chair and appoints another voting member to serve as Vice Chair for the remainder of the term.

Duties

- In the absence of the Chair for a meeting, the Vice Chair will serve as Acting Chair and will temporarily conduct the meeting.
- Coordinates with Nominating Committee Support Staff and Chair to plan Committee meetings, set agendas, record, and review meeting minutes, and support subcommittees.
- Serves as Parliamentarian for the Committee.
- Verifies voting results at the Nominating Committee Selection Meeting and maintains a confidential record of the Selection Meeting votes until the results of the Society Officer Election Ballot are reported at the first Business Meeting (IMECE), after which s/he destroys the records.
- If available and needed, attends the President's Dinner to announce the Nominating Committee selection of Nominees.
- In consultation with the Chair and Nominating Committee Support Staff, reviews and proposes revisions to this Nominating Committee Operating Guide.
- In consultation with the Chair and Nominating Committee Support Staff, makes subcommittee appointments, forms ad hoc subcommittees as needed, and serves an ex officio member of all Nominating Committee subcommittees.
- In consultation with the Chair and Nominating Committee Support Staff, reviews and revises the Candidate Application and interview procedures.
- In collaboration with the Chair, submits a position paper to the incoming Nominating Committee leadership on observations and opportunities for improving Nominating Committee operations.
- After completing the term, may serve as a non-voting consultant with a reduced time commitment. Consultants are expected to attend all Committee meetings.

Time commitment

- Biweekly teleconferences with Nominating Committee Vice Chair and Support Staff: 1 hour sessions
- Nominating Committee business and training meetings: 8 12 hours per year, including meeting preparation time
- Subcommittee Work: 3 4 hours per month, including preparation and meeting time
- Nominating Committee Selection Meeting: Day prior to the start of the Selection Meeting through the President's Dinner or the announcement of the Nominating Committee's selections.
- **3.2.3. Board Liaison** The Board Liaison supports the Nominating Committee by providing information from the ASME Board of Governors related to Nominating Committee business. There may be occasions when the Nominating Committee Chair will ask the Board Liaison to provide information from the Nominating Committee to the Board of Governors. The Board Liaison is appointed by the ASME Board of Governors for a one-year term.

The Board Liaison serves with the highest level of trust and confidentiality.

All information provided to and work performed by the Nominating Committee is privileged and confidential. No materials pertinent to the Committee's work shall be disseminated beyond the

Committee's members at any time throughout the year or in the future. This confidentiality applies to the content of all Committee meetings and trainings and subcommittee work.

The Board Liaison is not eligible to be part of a Special Nominating Committee [ASME By-Law B4.2.8] as it is a conflict of interest.

The Board Liaison is a non-voting member of the Nominating Committee.

The Board Liaison shall not participate in sessions relating to candidates or have access to candidate information

Duties

- Work in conjunction with the Nominating Committee's Candidate Search Committee to provide qualified candidates to run for office.
- Relay and update any potential Constitution, By-Law or Society Policy changes that may affect the Nominating Committee.

Restrictions

- The Board Liaison is not eligible to be part of a Special Nominating Committee [ASME By-Law B4.2.8] as it is a conflict of interest.
- The Board Liaison is a non-voting member of the Nominating Committee.
- The Board Liaison shall not participate in sessions relating to candidates or have access to candidate information.

Time commitment

- Attend Nominating Committee Training sessions that are not related to candidate applications and/or interviews.
- Meet with the Nominating Committee Chair and Vice Chair as needed.

3.2.4. Support Staff

The Nominating Committee Support Staff is responsible for the Committee's business operations and serves with the highest level of trust and confidentiality. The Support Staff is a nonvoting member of the Committee.

Duties

- Maintains records of all Nominating Committee Voting Members and Alternates, such as confidentiality agreements and acceptance of appointment terms.
- Interacts with Sector Senior Vice Presidents on Voting Member and Alternate selection, and if needed, promotion.
- Liaise with other organizations within ASME including but not limited to VOLT, the Executive Committee, and Board of Governors, to schedule their participation in Nominating Committee trainings
- Prepares agendas and minutes, and posts all internal documents
- Receives, manages, and fields all questions related to the Candidate Application.

- Schedules Candidate interviews, coordinates facilities arrangements/setup, and processes Nominating Committee travel reimbursements related to the Selection Meeting.
- Verifies that the Chair and Vice Chair are properly trained on Robert's Rules of Order.
- Runs through the Selection Meeting agenda and slide deck(s) with the Chair and Vice Chair on the day before the Selection Meeting starts.

3.3. Subcommittees

Nominating Committee subcommittees support specific functions necessary to complete the Nominating Committee's work each year. Subcommittees may be created or changed as needed (ad hoc) at the discretion of the Chair.

The Chair and Vice Chair serve as ex officio voting members of all subcommittees; the Nominating Committee Support Staff serves as a nonvoting member of all subcommittees.

3.3.1. Questions Subcommittee

The Questions Subcommittee develops (i) the questions used in the Candidate Application, and (ii) a prioritized list of questions for use in the Candidate Interview portion of the Selection Meeting. The questions should be clear, concise, and unambiguous. During the Selection Meeting, the Nominating Committee will review—without protracted discussion or significant rewrites—the questions to be used for Candidates for each Office and determine which Nominating Committee member will ask each question. At the discretion of the Nominating Committee Chair, the questions may be shared with the Nominating Committee prior to the Selection Meeting.

Appendix 6.2 contains additional information on the Questions Subcommittee's operations.

3.3.2. Candidate Search Subcommittee

The Candidate Search Subcommittee assures a sufficient pool of qualified Candidates for ASME Office. The subcommittee seeks to obtain at least two qualified Candidates for each Governor vacancy.

This subcommittee also prepares any announcements or advertisements soliciting ASME Members to run for Office.

Appendix 6.3 contains additional information on the Candidate Search Subcommittee's operations.

3.4. Meetings

At the invitation of the Chair, a guest may attend and/or make a presentation to the Nominating Committee; however, no guest appearing before the Nominating Committee may support a Candidate by providing a Letter of Support for their Candidate Application.

All members of the Nominating Committee—including Alternates, Advisors, and Consultants—shall strive to attend all meetings and training sessions.

3.4.1. Quorum

Quorum is required to hold a Nominating Committee Business Meeting (including the Selection Meeting). A quorum is defined in the Definitions/Responsibilities Section.

3.4.2. Business Meetings

The Nominating Committee holds business meetings a few times per year via webinar / teleconference in order to review amendments to this Nominating Committee Operating Guide and any other necessary business. Business Meetings generally last one hour.

3.4.3. Training Sessions

The Nominating Committee holds several training sessions each year via webinar / teleconference in order to provide the Committee with knowledge and skills helpful to selecting the best Candidates for Society Office. Training sessions include topics such as briefings from the Executive Committee, interview best practices, and diversity, equity and inclusion. Training sessions may last up to 1.5 hours.

3.4.4. Selection Meeting

Held at the Annual Meeting each June, the Selection Meeting is normally the sole in-person Business Meeting of the Nominating Committee. During the Selection Meeting, the Nominating Committee shall conduct final interviews of Candidates for Society Office, deliberate, and reach Consensus on the Slate of Nominees to appear on the Society Officer Election Ballot. Section 4.3.3 contains additional guidance on the interview, deliberation, and voting processes.

Suspension and resumption of the Selection Meeting

Per ASME By-Law B4.2.9, the Nominating Committee shall deliver the names of the Nominees for Society Office to the Executive Director within two weeks following the close of the second Business Meeting (held at the Annual Meeting). Therefore, the Selection Meeting cannot adjourn until the Nominating Committee reaches Consensus on the slate of Nominees for Members-At-Large on the Board of Governors.

If the Nominating Committee is unable to reach Consensus on a slate of Nominees—excluding any Alternate Nominees for the Board of Governors—during the time scheduled for the Selection Meeting, then the Nominating Committee Chair may entertain a motion to suspend the Selection Meeting.

Prior to suspending the Meeting, the Committee shall set a time for deliberations to continue and establish any other actions to be taken or information to be collected—including but not limited to soliciting additional Candidates for Office—prior to resuming deliberations.

Prior to resuming the Selection Meeting, the Chair shall ask the Vice Chair to take roll, ensuring that a quorum exists and determining the basis for Consensus. Consultants and Advisors shall continue to provide input and facilitation during the extended Selection Meeting.

If the Nominating Committee is unable to meet in person for the extension of the Selection Meeting, then the Committee may convene via webinar / teleconference and utilize electronic means for casting votes.

3.5 Financial Administration

3.5.1. Committee budget

A nominal budget is provided for the Nominating Committee's incidental expenses, such as postage, phone, and travel. The Nominating Committee Support Staff shall keep an itemized account of expenses and submit them to the ASME Accounting Department for reimbursement.

3.5.2. Travel expenses

All Nominating Committee members are eligible to receive travel reimbursement and per-diem expense contribution for each day they attend the Selection Meeting, in accordance with ASME Policy P-4.5, if travel funds are available in the Committee's budget.

Those eligible may receive up to four (4) days total of per diem for the Selection Meeting depending on the Selection Meeting schedule. If additional days beyond the original schedule are required for the Nominating Committee to complete its deliberations, the travel and per diem costs for the extra day(s) shall be covered.

3.6. Disposition of files

All documents distributed to Nominating Committee members for the purposes of evaluating Candidates and documents marked confidential shall be destroyed immediately following the Selection Meeting.

Nominating Committee files are closed and confidential: it is the responsibility of the outgoing Nominating Committee leadership to turn over any files to the Committee's incoming leadership.

The Nominating Committee Support Staff shall retain all Candidate Applications for five years.

4. Selecting Nominees for Society Office

4.1 Eligibility to run for Society Office

The Nominating Committee is charged with the responsibility of nominating experienced Corporate Members of high standing and active participation in the work of the Society to those Offices specified in Article C4.1.7 of the ASME Constitution. The Nominating Committee may select Nominees from Applications submitted by Corporate Members, from recommendations made by the Board of Governors, or from its own deliberations as it sees fit [ASME By-Law B4.2.1 and ASME Policy P1.3].

Any Corporate Member of the Society may propose, and is encouraged to propose, another Corporate Member for Society Office by submitting their name to the Nominating Committee [ASME By-Law B4.2.12]. Members in the following roles are prohibited from endorsing Candidates by providing a Letter of Support for a Candidate:

- Nominating Committee Voting Members, Alternates, Advisors, Consultants, and Board Liaison
- ASME Staff
- Any person providing training or leading a presentation before the Nominating Committee

Traditionally, the current President, President-Elect (Nominee), immediate Past President and other members of the Executive Committee do not sponsor Candidates for Society Office.

4.2. Application process

Except in the rare circumstances described in Section 4.2.4, Candidates—ASME Corporate Members applying for consideration for Society Office—shall submit a Candidate Application and be available for one or more interviews with the Nominating Committee.

For the most up-to-date Application Process and deadlines please visit

http://go.asme.org/nominate

NOTE: All submissions, interviews, and presentations (in person or in absentia) shall be conducted in English.

4.2.1. Candidate Application

The Candidate Application requests information on the Candidate's ASME activities and answers to one or more questions about the Candidate's qualifications and understanding of ASME. The Application is due by February 15 and can be accessed online at http://go.asme.org/nominate.

Once a completed Application is received, the Nominating Committee Chair, Vice Chair, and Support Staff will review each packet for issues related to the Candidates' eligibility to serve, including any Conflicts of Interest, and may seek legal counsel as deemed necessary and appropriate. Should the Nominating Committee not receive at least two qualified Candidates per Governor vacancy by the date the Applications are due, the Nominating Committee Support Staff may coordinate with ASME Staff on adjusting Annual Meeting activities including but not limited to announcing the Slate of Nominees and providing training for selected Nominees.

4.2.2. Interviews

The Nominating Committee may schedule multiple interviews with Candidates to gain insight into their leadership qualities, qualifications, and knowledge of ASME.

Candidates are strongly encouraged to appear in-person at the Selection Meeting. However, in exceptional cases and with an appropriate justification submitted to the Nominating Committee Chair and Support Staff, the Candidate may be allowed to conduct their interview remotely (in-absentia).

NOTE: Candidates shall cover their own expenses associated with traveling to an in-person Selection Meeting for their Nominating Committee Interview, in accordance with ASME Policy P-4.5.

4.2.3. Letters of Support

The Candidate Application requires one (1) letter of support from their employer and an additional three (3) letters of support identifying why each Supporter considers the Candidate to have the wide experience and good standing required to be an ASME Officer.

An ASME Member may only support one Candidate for Governor.. In the event that a Member supports multiple Candidates for the same office, the Nominating Committee Support Staff shall request that the overbooked Supporter contact the affected Candidates and revise her/his commitments.

4.2.4. Application process exemptions

In certain rare instances, the Nominating Committee may vote to exempt certain Candidates from the typical Application Process and deadlines. Such situations include, but are not limited to, when the Nominating Committee decides to solicit additional Candidates for Office at any time; or receiving a suggestion from the Board of Governors regarding a Candidate that fills a particular skill gap.

Exempting a Candidate from the typical Application Process shall require a simple majority of Voting Members present at a Committee Business Meeting.

4.3 Selecting the Slate of Nominees

4.3.1. Reviewing Applications

At least three (3) weeks prior to the Selection Meeting, the Nominating Committee Support Staff, working in conjunction with the Nominating Committee Chair, shall post all Candidate Applications on the Nominating Committee's SharePoint site and provide access to all Voting Members, Alternates, Advisors, and Consultants.

Prior to the Selection Meetings, all Nominating Committee Voting Members and Alternates shall have read all the Candidate Applications.

If, during the review of the Applications, the Nominating Committee expresses a concern about the qualifications of a Candidate, the Nominating Committee may vote to uninvite the Candidate from the remainder of the Application Process (e.g., the Selection Meeting Interview). Removal of a Candidate from further consideration requires a two-thirds majority vote present at a Committee Business Meeting.

4.3.2. Identifying Conflicts of Interest

Society Policy P-15.8 addresses actual, potential, and apparent conflicts of interest. Matters before the Nominating Committee ordinarily constitute "Technical or Membership Matters" within the context of that Policy.

Prior to commencing deliberations, all Voting Members shall be asked to declare any factual knowledge about a particular Candidate that s/he believes may disqualify that individual from consideration for Office, or any actual, potential, or apparent conflicts with any Candidates. At that time, the Nominating Committee may vote to determine if the Nominating Committee member should recuse themselves from deliberations and voting on that position.

4.3.3. Selection Meeting Operations

The Nominating Committee Chair shall be responsible for explaining and enforcing the ground rules for developing Consensus on a Slate of Nominees within the framework of the following principles:

- All Nominating Committee Members present shall have adequate opportunity to express their views on the Candidates for each Office; however, the Chair retains authority to limit discussion
- Every effort shall be made to obtain Consensus, including reserving the Committee's right to call any Candidate back for additional questioning in an effort to reach Consensus

Best practices for Selection Meeting facilities are documented in Appendix 6.6.

Advisors' and Consultants' guidance

Prior to interviewing Candidates, the Advisors shall brief the Nominating Committee on significant issues and/or needs facing the Society.

Advisors and Consultants may also disclose factual information about Candidates if specifically asked to do so by the Nominating Committee. In that case, the Nominating Committee Chair shall attempt to obtain mitigating and/or counterbalancing comments from other Nominating Committee Members. As needed, the Advisors will help guide the Nominating Committee to consider such comments and/or knowledge about any Candidate.

Schedule

The Nominating Committee maintains a strict schedule during the Selection Meeting. Time allotted for a Candidate's opening statement and question-and-answer session is identified in the table below.

TIME ALLOTTED FOR SELECTION MEETING INTERVIEWS					
	GOVERNOR CANDIDATE				
Opening statement	5 minutes				
Question & answer	20 minutes				
Total time before NC	25 minutes				

Technical issues

Should a Candidate enter the Selection Room and then experience a technical issue with their microphone or presentation, the Chair shall escort the Candidate out of the Selection Room into the holding area until the technical issue is resolved. If the timer had started, it shall be paused when the issue is identified; at the discretion of the Chair, the timer may have time added to it or be completely reset.

4.3.4. Voting and balloting procedures

Eligibility to vote

Each Voting Member shall have one vote; proxy votes are not permitted. Alternates do not have voting privileges unless promoted into a Voting Member's position per Section 2.4.4.

To be eligible to vote, the Voting Member must have been physically present during all presentations, interviews, information briefings, discussions, and deliberations related to that position.

Consideration of BOG suggested Candidates

Should the Board of Governors (BOG) suggest a Candidate for the Nominating Committee's consideration, then the Nominating Committee shall hold a yes-or-no vote on the BOG-suggested Candidate prior to any voting or balloting on the other Candidates.

Consensus shall be required to consider the position-vacancy filled by the BOG-suggested Candidate.

Voting

The selection of a Nominee requires Consensus as defined earlier. When selecting Nominees, the Nominating Committee shall vote for one position-vacancy at a time, selecting the most qualified Candidate. Therefore, the Nominating Committee shall thoroughly discuss all Candidates prior to the first vote—including but not limited to Candidates' qualifications, experience, diversity, and needs of the position. The Nominating Committee Chair shall determine when that milestone is reached and then ask for a motion to hold the first ballot.

Votes for Candidates shall be cast by secret written ballot. The Vice Chair shall certify the tally of each vote, then hand the certified result to the Chair to announce whether any Candidate has reached Consensus or been removed from further consideration for the rest of the that round.

After one or more rounds of voting without obtaining Consensus on the first position-vacancy, the Chair may entertain a motion to move to either the Instant Runoff Voting process or the Weighted Ballot Voting process, described in <u>Appendix 6.5.</u> Should a stalemate remain following additional rounds, the Chair may entertain a motion to use additional alternative voting methods or to use other selection methods, including but not limited to flipping a coin.

When filling the remainder of the position vacancies, the Chair may entertain a motion to move to Instant Runoff Voting or Weighted Ballot Voting after one or two rounds depending on interpretation of the interim results.

NOTE: To ensure fidelity of the vote, <u>Appendix 6.4</u> contains a recommended procedure for passing, collecting, and tallying votes.

NOTE: In the event the Nominating Committee meets via webinar / teleconference, electronic voting methods may be used.

Abstentions

A Voting Member may choose to abstain from any vote by marking 'abstain' on their ballot. However, the threshold for Consensus shall remain the same as the Voting Member is still considered to have participated in the vote.

Consensus

Prior to voting, the Vice Chair shall take a roll call of eligible Voting Members to determine the basis for Consensus.

Consensus is reached when a Candidate receives votes from at least two-thirds of the Voting Members voting on that position-vacancy. The table below calculates the number of votes required based on the number of Voting Members participating in the vote.

NUMBER OF VOTES REQUIRED FOR CONSENSUS				
Voting Members	10	9	8	7
participating				
Votes required for	7	6	6	5
Consensus				

Sharing the tally

If no Candidate receives Consensus, the Chair may, at her/his discretion, share the tally with the Nominating Committee; however, the tally shall not be shared in any vote where one or more Candidate receives Consensus.

Remaining in consideration

When three or more Candidates run for the same Office, Candidates receiving less than VM/(n+1) votes—where n is the number of Candidates running for that Office and VM is the number of Voting Members participating—shall be removed from contention until the present position-vacancy under consideration is filled. The table below calculates the minimum number of votes to remain in consideration based on the number of Voting Members and Candidates.

MINIMUM NUMBER OF VOTES REQUIRED TO REMAIN IN CONSIDERATION					
		Number of Voting Members Participating (<i>VM</i>)			
		10	9	8	7
Number of Candidates (<i>n</i>)	3	3	3	2	2
	4	2	2	2	2
	5	2	2	2	2
	6	2	2	2	1
	7	2	2	1	1
	8	2	1	1	1
	9	1	1	1	1
	10	1	1	1	1

Once a particular position-vacancy has been filled, voting moves to the next position-vacancy and all Candidates removed from consideration for the previous position-vacancy are reinstated—until they fail to meet the minimum number of votes to remain in consideration for the new position-vacancy.

4.3.5. Suspension and Extension of the Selection Meeting

(Reference By-Law B4.2.9)

If the Nominating Committee is unable to reach consensus for a full slate of nominees, not including Alternate Nominees for Board of Governors, at the Selection Meeting, the Chair of the Nominating Committee shall entertain a motion to suspend the Selection Meeting until deliberations can be continued and consensus reached for a full slate of nominees. The Chair may choose to announce what positions, if any, have been filled at the time of the President's Dinner.

Prior to suspension of the Selection Meeting, the Candidate Search Subcommittee should identify additional candidates to contact to appear before the Nominating Committee and a timeline for contacting additional candidates.

The Nominating Committee shall determine what application criteria is sufficient to be submitted by additional Candidates, including but not limited to, submission of a prior year's Candidate application. They will also determine the criteria for the virtual interviews.

At the discretion of the Nominating Committee, a Candidate may be allowed to conduct his or her interview in absentia after the suspension of the Selection Meeting. An in-absentia interview shall be held virtually via Zoom or by other current platforms.

In the event of a suspension of the Selection Meeting where a partial list of Candidates has been nominated to the Slate at the time of suspension, the number of eligible Voting Members may reduce at the time of resumption of the Selection Meeting.

Prior to voting at the start of the Selection Meeting or at any resumption of the Selection Meeting where the Chair deems the number of eligible Voting Members may have changed, a count of eligible Voting Members shall be made to determine the basis for consensus and quorum. The Nominating Committee Vice Chair will take roll call to determine quorum and consensus for voting.

Upon resumption of the meeting, Nominating Committee members will again review potential conflicts of interest with Candidates and deliberate on remaining vacancies. Voting for officer positions shall be by secret written or electronic ballot initiated at the direction of the Nominating Committee Chair. The Nominating Committee Vice Chair along with available consultants and/or advisors will confirm the ballot results and present the results to the Chair.

4.4 Announcing the slate

If the Nominating Committee completes its selection of the slate of Nominees prior to the President's Dinner at the Annual Meeting, then the Chair shall announce the four Nominees for Board of Governors Members-At-Large at the dinner.

If the Nominating Committee is not able to select a full slate of Governor-Nominees prior to the final announcement, the Committee may withhold the final slate until it has been completed.

In the event Nominees are not announced at the President's Dinner, the announcement will be made on ASME.org.

5. Taking Society Office

5.1. Society Officer Election Ballot

In accordance with ASME Constitution Article C4.1.6, the Corporate Membership of the Society votes to elect the nominees selected by the Nominating Committee. This election process includes the following steps, subsequent to the Nominating Committee's selection of the Slate of Nominees:

- In August, the names, pictures, and biographies of the Nominees will be posted on ASME.org.
- Approximately 60 days prior to Congress, Corporate Members with an email address onfile will receive an email with instructions on how to submit their Society Officer Election
 Ballot online. Members without email addresses or email addresses that bounce the email
 containing instructions on how to vote will receive a hard copy ballot in the mail. Ballots
 are due by mid-October.
- In late October, a Committee of Inspectors of Proxies and Ballots reviews and audits the results of the Society Officer Election Ballot.
- The election occurs at the first Business Meeting of the fiscal year (Congress), using the granted proxies and the votes of Corporate Members attending the meeting. After the election, the Nominees become Governors-Elect, with their terms commencing in June immediately following the second Business Meeting at the Annual Meeting.

5.2. Vacancies for Society Office

If a Governor-Nominee is unable to stand for election, the Nominating Committee shall recommend to the Board of Governors another nominee to fill the slate.

If a Governor-Elect is unable to take office, then the Board of Governors shall fill the vacant position by appointment [ASME By-Law B4.1.6.1].

6. Appendices

6.1. Nominating Committee Member position descriptions

6.1.1. ASME Background

ASME is a jointly volunteer-and staff-driven professional engineering membership society. A volunteer organization is led by the Board of Governors and ASME President, the staff side, by the Executive Director/CEO. Both volunteers and staff must comply with the <u>ASME Constitution and By-Laws</u> and <u>Society Policies</u>.

Duties of the Board of Governors include:

- Choosing the Executive Director
- Approving By-Laws and Policies
- Governance: Fiduciary Oversight
- Acting on behalf of the Society

The Board of Governors functions best when focused on the future-oriented issues and its fiduciary responsibility. A high-functioning Board provides high-level strategy oversight and policy-making decisions, leaving the day to day operations to the staff.

6.1.2. Position

The Nominating Committee's sole charge is to nominate ASME Members of broad experience, high standing, and active participation in the Society for Members-At-Large on the ASME Board of Governors [ASME By-Law B4.2.1]. The ASME Membership then votes on these nominees via a ballot.

Responsibilities of Nominating Committee members include:

- Assisting with the identification and recruitment of candidates
- Enhancing the Nominating Committee's competence to make informed decisions by participating in training sessions
- Ensuring the Selection Process's compliance with the ASME Constitution, By-Laws, Society Policies, and the Nominating Committee Operating Guide
- They are identifying and recommending improvements to the Selection Process, Nominating Committee operating procedures, structure, and morale.

Satisfactory performance, of at least 75%, is required in order to participate in the Selection Meeting—held at the Annual Meeting in June—as well as attendance at scheduled business meetings and trainings sessions throughout the year. Failure to meet attendance expectations will result in the Nominating Committee Chair contacting the Senior Vice Presidents and possible exclusion from participating in the Selection Meeting.

6.1.3. Term

Three-year commitment, coinciding with ASME's fiscal year (July to June):

- Year 1: Alternate attends all meetings, including Selection Meeting, and fully participates in all committee business and deliberations on Candidates; however, Alternate cannot vote. Alternate may be promoted to Voting Member if a vacancy arises.
- Year 2: Serves as 1st year Voting Member with full voting responsibilities.
- Year 3: Serves as 2nd year Voting Member with full voting responsibilities.

A Voting Member who completes their term may be re-appointed to the Nominating Committee as an Alternate after one year passes since the completion of their most recent term [ASME By-Law B4.2.3.2]. They will be required to commit to a new three (3) year cycle starting as an Alternate.

6.1.4. Travel

If applicable, all Nominating Committee members travel once per year to the Selection Meeting, held in conjunction with the ASME Annual Meeting. All Nominating Committee members are eligible to receive a travel expense contribution for the days they attend the Selection Meeting, provided travel funds are available in the Committee's budget.

6.1.5. Skills and Qualifications

The Nominating Committee strives to be diverse and inclusive. Though we emphasize that the Nominating Committee acts for the good of the Society as a whole, members are appointed by the Senior Vice Presidents. Participation in the Nominating Committee plays an essential role in establishing the leadership of the Society.

Most importantly, as the executive search and recruitment function for ASME's volunteer organization, it is essential to involve individuals with senior level experience. Hence, those volunteers appointed to the Nominating Committee shall have served in senior roles in moderately large or complex organizations, with experience hiring managers and executives (not just contributors). Ideally, those volunteers appointed shall have experiences including but not limited to:

- Experience hiring at the business unit leader level (e.g., Product Manager, Director, VP, SVP, C-suite; Department Chair, Dean, Chancellor, etc.; Agency Director or higher); OR
- Experience on a board of a large volunteer organization or an elected or appointed board at the state/province or federal level; or as senior staff supporting an elected or appointed board at the state/province or federal level; OR
- Current or past positions with project responsibility of significance or held the title of department chair or higher in academia; with the title of agency associate director or director in government; or as a senior technical or account management position.

Additionally, volunteers appointed to the Nominating Committee should be:

- Active ASME volunteer leaders, well-acquainted with Society operations, including cross-Sector activities
- Trusted to handle confidential matters with discretion

- Able to build strong relationships with other Committee members by fostering trust and promoting collaboration
- Committed and engaged to the work of the Nominating Committee

6.1.6. Additional Information

For additional information, please contact the Nominating Committee Staff Support:

RuthAnn Bigley bigleyr@asme.org +1 (212) 591-7650

6.2. Questions Subcommittee Operations

The Questions Subcommittee, in conjunction with suggested questions from the Nominating Committee shall deliver a prioritized list of questions for the Nominating Committee to use on the Candidate Application and during the Candidate Interviews at the Selection Meeting. The goal shall be to develop clear, concise, unambiguous questions that do not require protracted discussion or significant rewrites at the Selection Meeting.

It is recommended that the Subcommittee identify categories and attributes for questions in the August/September time frame and solicit the entire Nominating Committee to submit questions after each Business Meeting and Training Session. By November, the Committee should have finalized the questions for the Candidate Application and developed an assessment form to assist the Nominating Committee members with reviewing the Candidate Applications and Interviews. By May, the subcommittee's goal is to finalize the list of questions to be used for candidate interviews.

During the interviews, the Nominating Committee should utilize the following best practices:

- Questions should be prioritized and assigned to Nominating Committee members to read in a prearranged order.
 - Should the interviews be virtual, two members of the Subcommittee may be identified to ask the questions.
- The Nominating Committee should rehearse presenting their question(s) into the microphone before interviewing Candidates to ensure members can be understood and are not altering the question when reading it.
- Nominating Committee members should read the questions exactly as written—no exceptions!
- If a candidate asks for clarification, Nominating Committee members shall only re-read the question and shall not elaborate in any way. If the Candidate continues to press for additional information, the Nominating Committee Chair should ask the Candidate to move on to next question.
- If the member responsible for asking a question does not begin to ask the question in a timely manner, the Questions Subcommittee Chair will ask the question instead.
- For in-person interviews, the person who is asking the first question should raise their hand and tell the Candidate they have the first question before reading the question.
- The Nominating Committee should discuss what to do when there is less than 30 seconds left on the timer and the Candidate has finished his/her answer to the previous question.
- At the end of the meeting, the Nominating Committee Chair should seek feedback from the Committee on what questions worked well and which should be reconsidered for the next year.

6.3. Candidate Search subcommittee operations

The Candidate Search Subcommittee assures a sufficient pool of qualified Candidates for ASME Office. The subcommittee seeks to obtain at least two qualified Candidates for each Governor vacancy.

The Candidate Search process consists of four stages:

- 1. All Nominating Committee Voting Members and Alternates contact their Sector's Senior Vice President to discuss potential Candidates
- 2. The Candidate Search Subcommittee develops a list of potential Candidates to contact, including names provided by the Sector Senior Vice Presidents and other senior leadership in ASME.
- 3. With the assistance of the Nominating Committee Support Staff, subcommittee members contact potential Candidates and issue Society-wide solicitations
- 4. With the assistance of the Nominating Committee Support Staff, subcommittee members continue to contact potential Candidates to ensure interest translates into submitted Applications

The Nominating Committee Support Staff shall retain a record of all potential Candidates who, during the past ten (10) years, have been contacted and record their level of interest, and whether they submitted an application. Support Staff shall also retain templates for Society-wide solicitations and emails/scripts for contacting potential Candidates and provide these templates to each incoming Nominating Committee Candidate Search Subcommittee.

6.4. Recommended procedure for passing, collecting, and tallying ballots

To ensure fidelity of the vote, it is recommended that Alternates, Advisors and Consultants take the lead in the distribution, collection, and initial and second tally of votes—then hand the votes off to the Vice Chair to certify the vote. For example:

- 1. Alternate/Advisor/Consultant 1 & 2 pass out and collect ballots
- 2. Alternate/Advisor/Consultant 3 & 4 count the ballots to ensure it matches the number of participating Voting Members, then perform the initial tally
- 3. Alternate/Advisor/Consultant 1 & 2 then verify the tally obtained by Alternate/Advisor/Consultant 3 & 4 and hand ballots off to the Vice Chair to certify the tally

Should the Selection Meeting be virtual, the best practice to ensure fidelity of the vote is to assign the Vice Chair and an Advisor to watch the tallying of the online votes. The NC Chair will appoint a person to do the actual facilitation and tallying of the votes.

6.5. Alternate Voting Methods:

6.5.1. Instant Runoff Voting

In the event of a stalemate, the Nominating Committee Chair may opt to use Instant Runoff Voting.

Voting members rank their choices in the instant-runoff voting method. In instant runoff voting only those candidates you want to vote for receive a ranking. Therefore, if a voting member finds a particular candidate unqualified for the position, they leave that candidate's name blank on the ballot. Thus, acceptable ballots for a three-way race include:

- All candidates ranked (i.e., A1/B2/C3, A1/B3/C2, A2/B1/C3, A2/B3/C1, A3/B1/C2, A3/B2/C1);
- Two candidates ranked (i.e., A1/B2, B1/A2, B1/C2, C1/B2, C1/A2, A1/C2);
- One candidate ranked (i.e., A1, B1, C1); and
- No candidates ranked (i.e., abstain)

In the first tally, only the first-rank votes (1's) are counted. If a candidate fails to obtain consensus (e.g., 7 with 10 voting members), then the votes for the candidate with the lowest vote total on this tally get redistributed per their second-choice rank (2's); any ballots that listed a first choice only stay with the candidate. This process of redistributing ballots occurs until a candidate reaches consensus or no ballots can be redistributed further.

For example, let's say that in the first tally, Alex receives 5 first-rank votes; Beth, 3; and Charlie, 2. With the lowest vote total and no consensus, Charlie's votes get redistributed. Of the two ballots ranking Charlie first, one ranks Beth second, and one ranks Alex second. So, in the second round of tallying, Alex has 6 votes; Beth, 4; and Charlie, 0.

In the third round of tallying, Beth has the lowest non-redistributable vote total and so her votes get redistributed. Of the three ballots that ranked Beth first, let's say two rank Alex second and one ranks Charlie second. Thus, at the end of the third tally, Alex reaches consensus with 8 votes.

6.5.2. Weighted Ballot Method

Each voting member shall record their vote by "weighing" each Candidate in order of preference using a numerical scale based on the number of Candidates running for that office. If there are 4 Candidates, the scale is 1 through 4. The weighed votes are tallied and reviewed by the Nominating Committee Chair and Vice Chair. The name receiving the lowest number of points, from the weighted ballot, shall be selected for the open slot.

For example, if there are four (4) Candidates for a particular office, each Nominating Committee Member will vote by ranking each Candidate with a number of points 1, 2, 3, or 4. With one (1) representing their top choice, two (2) for second choice, and so on. This will help to identify the two (2) top ranked Candidates.

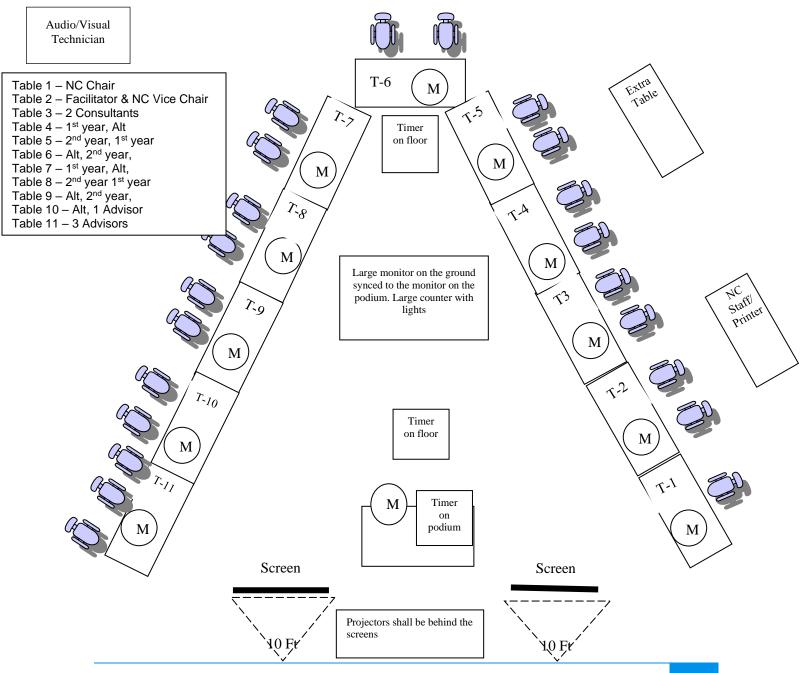
If a tie occurs, then another weighted voting round (or rounds as needed) shall take place until one Candidate is identified for the open slot.

The results of all weighted votes may be projected for all to view between votes.

6.6. Selection Meeting setup best practices

To encourage discussion, the Selection Meeting room should utilize a V- or U-shaped table with seating for up to 20 people, as shown in the figure below. The room should be no less than 50 ft \times 30 ft (15 m \times 9 m) and no greater than 50 ft \times 50 ft (15 m \times 15 m).

To ensure the privacy of discussions and decisions, it is recommended that the Selection Meeting room by adequately soundproofed and/or isolated from the hallway and other Annual Meeting facilities. If this is not possible, then the hallway or corridor outside the Selection Meeting room should be shielded or isolated from general traffic and loitering outside of the Selection Meeting room discouraged.



Additional setup recommendations:

- 20 seats around V- or U-shaped table for Voting Members, Alternates, Advisors, and Consultants
- The table should not go beyond the front of the speaker's podium
- Chair receives own table to enable room to spread out
- Chair and Vice Chair should be seated next to the Candidates' entrance
- Consultants sit next to the Vice Chair and run the timer
- For mentoring purposes, each table should mix first-year and second-year Voting Members with Alternate Members
- Advisors sit opposite the NC Chair
- NC Chair, Vice Chair, Consultants and Advisors shall have a colored name tent card so Candidates know they will not be asking questions
- Each table shall have a microphone and power strip placed in the center of each table
- A large-capacity paper shredder shall be inside room (ordered by the Nominating Committee Support Staff in conjunction with the ASME Events Department)
- Timer controls shall be placed between the current Vice Chair and a Consultant as shown
- One timer with countdown lights shall be on the Podium, facing the Candidate; another shall be placed at the end of the V- or U-shaped table with a monitor, facing into the center of the open area; and a third shall be located below the podium along with a monitor so that a Candidate walking inside the V- or U-shaped table can view it
- Two lavaliere microphones for Candidates and one for the Chair
- One small monitor next to the podium on a high-top table for Candidates at the podium to reference
- Bottled Water on the other side of Podium on a high- top table.
- Two overhead projectors with 10-foot screens located at least 6 feet behind the podium
- A laptop with switcher placed on the Vice Chair's table, connected to the overhead projectors
- A laptop synced to the check-in table
- A Stool for the Chair to use at the podium
- For in-absentia presentations, internet connectivity, sound-system connection, and
 Zoom availability on the presentation laptop at the Vice Chair's station
- Printer placed near the Vice Chair
- Podium step for shorter presenters

6.6.1. Virtual Set Up Recommendations using Zoom platform

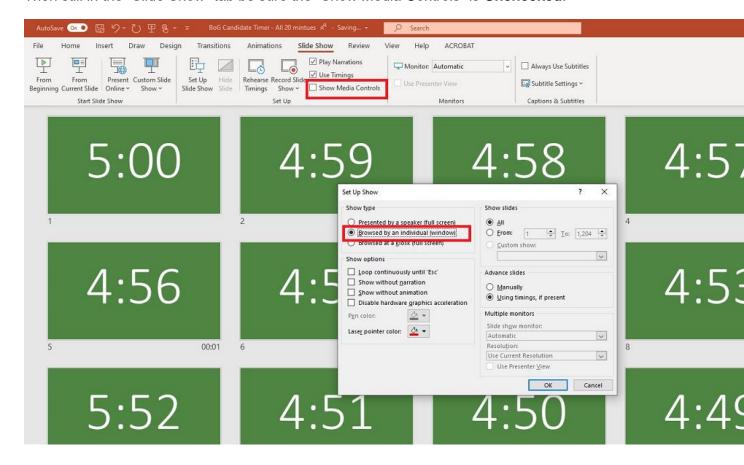
- PowerPoint slides with the questions and timers should be preset and visible to the Committee in a side by side format.
- Various timers should be established to align with the candidate's presentation time,
 Q&A, Candidate Assessment time and all break times.
- All Committee members and guest shall be put into a Zoom Waiting Room before being invited to enter.
- Test Zoom Break out rooms with those involved with tallying the votes.

Instructions on how to set up side by side slide show.

Go into your powerpoint screen

Select "Slide Show" then "Slide Show Set up" from your ribbon. You will get a box. Select "Browsed by an indivudual window".

Then still in the "Slide Show" tab be sure the "Show Media Controls" is **Unchecked**.



As a participant, in order to see the slides and speaker at the same time you need to be in the "Side by Side Mode".

Between the "questions slide" and my picture you should hover and see the split screen line. You can use that line to make the sides bigger if needed. (see next page for slide)

